

EXECUTIVE SUMMARY

The Opioid-Treatment Linkage Model (O-TLM) Resource Guide

The Opioid-Treatment Linkage Model (O-TLM) Resource Guide offers best practices and innovative solutions for delivering substance use (SU) and opioid use (OU) treatment to support an optimal continuum of services. Developed within the Behavioral Health Services Cascade (Belenko, Knight, et al., 2017) and the Opioid Cascade of Care (Williams, Nunes, & Olfson, 2017), the following chapters represent a range of services that should be available to individuals to prevent harms from SU and OU, including screening and assessment, referral, treatment initiation and retention, and continuing care.

The O-TLM Resource Guide is specifically designed to help community corrections staff, community behavioral health (CBH) providers, and medications for opioid use disorder (MOUD) clinicians expand and enhance SU and OU treatment services for individuals reintegrating into communities upon release from correctional facilities. The strategies and resources presented in the guide are informed by knowledge generated from pilot studies, local community initiatives, and state and federally-funded programs. Altogether, the content illustrates:

- How health and social service agencies can use the Cascade of Care to identify client treatment needs and appropriate treatment options that align with empirically-established criteria
- Strategies for incorporating Cascade-informed recommendations into case plans
- Methods for staff and clinicians to overcome common barriers to client referral and receipt of services.

REFERENCES

- Agency for Healthcare Research and Quality. (2017). Warm handoff: Intervention. AHRQ. Retrieved March 15, 2022 from <https://www.ahrq.gov/patient-safety/reports/engage/interventions/warmhandoff.html>
- Ali, R., Meena, S., Eastwood, B., Richards, I., & Marsden, J. (2013). Ultra-rapid screening for substance-use disorders: the Alcohol, Smoking and Substance Involvement Screening Test (ASSIST-Lite). *Drug and Alcohol Dependence*, 132(1-2), 352–361. <https://doi.org/10.1016/j.drugalcdep.2013.03.001>
- American Psychiatric Association, & Parekh, R. (2017). What is a substance use disorder? What is addiction? Retrieved March 18, 2022, from <https://www.psychiatry.org/patients-families/addiction/what-is-addiction>
- American Psychological Association. (2017). What is cognitive behavioral therapy? PTSD Clinical Practice Guideline. Retrieved March 17, 2022, from <https://www.apa.org/ptsd-guideline/patients-and-families/cognitive-behavioral>
- Baggett, T. P., Hwang, S. W., O'Connell, J. J., Porneala, B. C., Stringfellow, E. J., Orav, E. J., Singer, D. E., & Rigotti, N. A. (2013). Mortality among homeless adults in Boston: Shifts in causes of death over a 15-year period. *JAMA Internal Medicine*, 173(3), 189–195. <https://doi.org/10.1001/jamainternmed.2013.1604>
- Belenko, S., Knight, D., Wasserman, G. A., Dennis, M. L., Wiley, T., Taxman, F. S., Oser, C., Dembo, R., Robertson, A. A., & Sales, J. (2017). The juvenile justice behavioral health services cascade: A new framework for measuring unmet substance use treatment services needs among adolescent offenders. *Journal of Substance Abuse Treatment*, 74, 80-91.
- Belenko, S., & Peugh, J. (2005). Estimating drug treatment needs among state prison inmates. *Drug and Alcohol Dependence*, 77(3), 269–281. <https://doi.org/10.1016/j.drugalcdep.2004.08.023>
- Bonnie, R. J., Johnson, R. L., Chemers, B. M., & Schuck, J. A. (Eds.). (2013). *Reforming Juvenile Justice: A Developmental Approach*. Washington DC: National Academies Press. Retrieved from http://www.njjn.org/uploads/digital-library/Reforming_JuvJustice_NationalAcademySciences.pdf
- Brinkley-Rubinstein, L., Zaller, N., Martino, S., Cloud, D. H., McCauley, E., Heise, A., & Seal, D. (2018). Criminal justice continuum for opioid users at risk of overdose. *Addictive Behaviors*, 86, 104–110. <https://doi.org/10.1016/j.addbeh.2018.02.024>
- Bronson, J., Stroop, J., Zimmer, S., & Berzofsky, M. (2017). Drug use, dependence, and abuse among state prisoners and jail inmates, 2007 - 2009. *Office of Justice Programs*. Retrieved March 18, 2022, from <https://bjs.ojp.gov/content/pub/pdf/dudaspji0709.pdf>
- Bureau of Justice Assistance. (2019). Logic models. *Center for Research Partnerships and Program Evaluation (CRPPE)*. Retrieved April 18, 2022, from <https://bja.ojp.gov/program/crppe/logic-models>
- Butterfross, F. D. (2019). Chapter 11: Building and sustaining coalitions. *Community and Public Health Education Methods: A Practical Guide* (4th ed., pp. 217–241). Jones & Barlett Learning.
- Butterfross, F. D. (2020). Buddy program for member recruitment. *Coalitions Work*. <https://www.thecne.org/wp-content/uploads/2016/07/Buddy-Program-for-Member-Recruitment.pdf>

- Casey, P.M., Elek, J. K., Warren, R. K., Cheesman, F., Kleiman, M., Ostrom, B. (2014). Offender Risk & Needs Assessment Instruments: A Primer for Courts. National Center for State Courts. https://www.ncsc.org/___data/assets/pdf_file/0018/26226/bja-rna-final-report_combined-files-8-22-14.pdf
- Centers for Disease Control and Prevention. (2022a). Fast facts: Preventing adverse childhood experiences. *Violence Prevention*. <https://www.cdc.gov/violenceprevention/aces/fastfact.html>
- Centers for Disease Control and Prevention. (2022b). Social determinants of health at CDC. *About CDC*. <https://www.cdc.gov/about/sdoh/index.html>
- Centre for Addiction and Mental Health. (2016). Opioid agonist therapy. *CAMH*. Retrieved March 17, 2022, from <https://www.camh.ca/-/media/files/oat-info-for-clients.pdf>
- Committee on the Science of Changing Behavioral Health Social Norms. (2016, August 3). Understanding stigma of mental and substance use disorders. *Ending Discrimination Against People with Mental and Substance Use Disorders: The Evidence for Stigma Change*. <https://www.ncbi.nlm.nih.gov/books/NBK384923/>
- Compton, M. T., Bakeman, R., Broussard, B., Hankerson-Dyson, D., Husbands, L., Krishan, S., Stewart-Hutto, T., D'Orio, B. M., Oliva, J. R., Thompson, N. J., & Watson, A. C. (2014). The police-based crisis intervention team (CIT) model: I. Effects on officers' knowledge, attitudes, and skills. *Psychiatric Services (Washington, D.C.)*, *65*(4), 517-522. <https://doi.org/10.1177/appi.ps.201300107>
- Compton, M. T., Broussard, B. N., Munetz, M., Oliva, J. R., & Watson, A. C. (2011). *The Crisis Intervention Team (CIT) Model of Collaboration Between Law Enforcement and Mental Health*. Hauppauge, NY: Nova.
- Confidentiality of Substance Use Disorder Patient Records, 42 CFR, Part 2. (2020). Retrieved May 13, 2022, from <https://www.federalregister.gov/documents/2020/07/15/2020-14675/confidentiality-of-substance-use-disorder-patient-records>
- Council on Social Work Education. (2020). Social work: A vital workforce to address the opioid crisis. *Policy Agenda*. Retrieved May 2, 2022, from <https://www.cswe.org/getattachment/46968606-2400-4b77-9ef0-a07e553fb02f/Social-Work-and-Opioid-Epidemic-Principles.aspx>
- Cunningham, C., Edlund, M. J., Fishman, M., Gordon, A. J., Jones, H. E., Kampman, K. M., Langleben, D., Meyer, M., Springer, S., Woody, G., Wright, T. E., & Wyatt, S. (2010). The ASAM National Practice Guideline for the treatment of opioid use disorder: 2020 Focused Update. *Journal of Addiction Medicine* *14*(2S): p 1-91. doi.org/10.1097/ADM.0000000000000633
- Donenberg, G. R., Emerson, E., Mackesy-Amiti, M. E., & Udell, W. (2015). HIV-risk reduction with juvenile offenders on probation. *Journal of Child and Family Studies*, *24*(6), 1672–1684. <https://doi.org/10.1007/s10826-014-9970-z>
- Duncan, M. (2017). Collaborative care model effective for addiction treatment. *Psychiatric News*. Retrieved April 26, 2022, from <https://psychnews.psychiatryonline.org/doi/full/10.1176/appi.pn.2017.9b9>
- Family and Youth Services Bureau. (2020). Logic model tip sheet. *PREP Logic Model Tip Sheet*. Retrieved April 18, 2022, from https://www.acf.hhs.gov/sites/default/files/documents/prep-logic-model-ts_0.pdf
- Ferguson, W. J., Johnston, J., Clarke, J. G., Koutoujian, P. J., Maurer, K., Gallagher, C., White, J., Nickl, D., & Taxman, F. S. (2019). Advancing the implementation and sustainment of medication assisted treatment for opioid use disorders in prisons and jails. *Health & Justice*, *7*(1), 19. <https://doi.org/10.1186/s40352-019-0100-2>

- Feucht, T., & Holt, T. (2016). Does cognitive behavioral therapy work in criminal justice? A new analysis from CrimeSolutions. *National Institute of Justice*. Retrieved May 5, 2022, from <https://nij.ojp.gov/topics/articles/does-cognitive-behavioral-therapy-work-criminal-justice-new-analysis-crimesolutions>
- Fletcher, B. W., Lehman, W. E. K., Wexler, H. K., Melnick, G., Taxman, F. S., & Young, D. W. (2009). Measuring collaboration and integration activities in criminal justice and substance abuse treatment agencies. *Drug and Alcohol Dependence*, *103*(1), S54–S64. <https://doi.org/10.1016/j.drugalcdep.2009.01.001>
- Gisev, N., Shanahan, M., Weatherburn, D. J., Mattick, R. P., Larney, S., Burns, L., & Degenhardt, L. (2015). A cost-effectiveness analysis of opioid substitution therapy upon prison release in reducing mortality among people with a history of opioid dependence. *Addiction (Abingdon, England)*, *110*(12), 1975–1984. <https://doi.org/10.1111/add.13073>
- Gottfredson, D.C., Kearley, B.W., Najaka, S.S., Rocha, C.M. (2007). How drug treatment courts work: An analysis of mediators. *Journal of Research in Crime and Delinquency*, *44*(1), 3-35. <https://doi.org/10.1177/0022427806291271>
- Hedges, A., Johnson, H., Kobulinsky, L., Estock, J., Eibling, D., & Seybert, A. (2019). Effects of cross-training on medical teams' teamwork and collaboration: Use of simulation. *Pharmacy*, *7*(1), 13. <https://doi.org/10.3390/pharmacy7010013>
- Henggeler, S. W., Clingempeel, W. G., Brondino, M. J., & Pickrel, S. G. (2002). Four-year follow-up of multisystemic therapy with substance-abusing and substance dependent juvenile offenders. *Journal of the American Academy of Child and Adolescent Psychiatry*, *41*(7), 868-874. <https://doi.org/10.1097/00004586-200207000-00021>
- Hill, T. (2018, June 11). Leveraging Medicaid Technology to Address the Opioid Crisis [Letter to State Medicaid Director]. Retrieved May 5, 2022, from <https://www.medicaid.gov/federal-policy-guidance/downloads/smd18006.pdf>
- Hollingsworth, A., Ruhm, C. J., & Simon, K. (2017). Macroeconomic conditions and opioid abuse. *National Bureau of Economic Research*. Retrieved March 21, 2022, from <https://doi.org/10.3386/w23192>
- Hollis, Meghan E. (2016). Community-based partnerships: Collaboration and organizational partnerships in criminal justice. *Journal of Family Strength*, *16*(2). Retrieved April 16, 2022, from <https://digitalcommons.library.tmc.edu/jfs/vol16/iss2/1>
- Humeniuk, R. E., Henry-Edwards, S., Ali, R. L., Poznyak, V., & Monteiro, M. (2010). *The Alcohol, Smoking, and Substance Involvement Screening Test (ASSIST): Manual for use in Primary Care*. Geneva, World Health Organization. <https://www.who.int/publications/i/item/978924159938-2>
- Institute for Quality and Efficiency in Health Care. (2016, September 8). Cognitive behavioral therapy. *InformedHealth.org*. Retrieved March 17, 2022, from <https://www.ncbi.nlm.nih.gov/books/NBK279297/>
- Joe, G. W., Simpson, D. D., & Broome, K. M. (1998). Effects of readiness for drug abuse treatment on client retention and assessment of process. *Addiction (Abingdon, England)*, *93*(8), 1177–1190. <https://doi.org/10.1080/09652149835008>
- Joudrey, P. J., Khan, M. R., Wang, E. A., Scheidell, J. D., Edelman, E. J., McInnes, D. K., & Fox, A. D. (2019). A conceptual model for understanding post-release opioid-related overdose risk. *Addiction Science & Clinical Practice*, *14*(17). <https://doi.org/10.1186/s13722-019-0145-5>

- Kekahio, W., Lawton, B., Cicchinelli, L., & Brandon, P. R. (2014). Logic models: A tool for effective program planning, collaboration, and monitoring. *U.S. Department of Education*. Retrieved April 19, 2022, from <https://www2.ed.gov/about/offices/list/oese/oss/technicalassistance/easnlogicmodelstoolmonitoring.pdf>
- King, R. D., & Light, M. T. (2019). Have racial and ethnic disparities in sentencing declined? *Crime and Justice*, 48, 365–437. <https://doi.org/10.1086/701505>
- Kirk, D. S., & Papachristos, A.V. (2011). Cultural mechanisms and the persistence of neighborhood violence. *American Journal of Sociology* 116(4), 1190-1233. Retrieved May 4, 2022, from <https://doi.org/10.1086/655754>
- Kirk, D. S. (2016). Prisoner reentry and the reproduction of legal cynicism. *Social Problems* 63, p.222-243. <https://doi.org/10.1093/socpro/spw003>
- Knight, D. K., Becan, J. E., Landrum, B., Joe, G. W., & Flynn, P. M. (2014). Screening and assessment tools for measuring adolescent client needs and functioning in substance abuse treatment. *Substance Use & Misuse*, 49(7), 902–918. <https://doi.org/10.3109/10826084.2014.891617>
- Knight, D. K., Blue, T. R., Flynn, P. M., & Knight, K. (2018). The TCU Drug Screen 5: Identifying justice-involved individuals with substance use disorders. *Journal of Offender Rehabilitation*, 57(8), 525-537. <https://doi.org/10.1080/10509674.2018.1549180>
- Kosten, T. R., & George, T. P. (2002). The neurobiology of opioid dependence: Implications for treatment. *Science & Practice Perspectives*, 1(1), 13-20. <https://doi.org/10.1080/10509674.2018.1549180>
- Lombardi, B. M., Zerden, L. S., Guan, T., & Prentice, A. (2018). The role of social work in the opioid epidemic: Office-based Opioid Treatment Programs. *Social Work in Health Care*, 58(3), 339-344. <https://doi.org/10.1080/00981389.2018.1564109>
- Marks, M. A., Sabella, M. J., Burke, C. S., & Zaccaro, S. J. (2002). The impact of cross-training on team effectiveness. *Journal of Applied Psychology*, 87(1), 3-13. <https://doi.org/10.1037/0021-9010.87.1.3>
- Marks, K. R., Leukefeld, C. G., Dennis, M. L., Scott, C. K., & Funk, R. (2019). Geographic differences in substance use screening for justice-involved youth. *Journal of Substance Abuse Treatment*, 102: 40-46. <https://doi.org/10.1016/j.jsat.2019.04.005>
- Martone, K., Arienti, F., Gulley, J., & Post, R. (2022). *The Role of Supportive Housing, Case Management, and Employment Services in Reducing the Risk of Behavioral Health Crisis*. NASMHPD. http://www.nasmhpd.org/sites/default/files/2022-11/Supportive-Housing-Case-Management-and-Employment-Services-in-Reducing-Risk-of-Behavioral-Health-Crisis_NASMHPD-8.pdf
- Maruschak, L. M., Bronson, J., & Alper, M. (2021). Alcohol and drug use and treatment reported by prisoners: Survey of prison inmates, 2016. *Bureau of Justice Statistics*. Retrieved May 3, 2022, from <https://bjs.ojp.gov/sites/g/files/xyckuh236/files/media/document/adutrpspi16st.pdf>
- Matusow, H., Dickman, S. L., Rich, J. D., Fong, C., Dumont, D. M., Hardin, C., Marlowe, D., Rosenblum, A. (2013). Medication assisted treatment in US drug courts: Results from a nationwide survey of availability, barriers and attitudes. *Journal of Substance Abuse Treatment*, 44(5), 473-480. Retrieved from <https://doi.org/10.1016/j.jsat.2012.10.004>
- McLellan, A. T., Kushner, H., Metzger, D., Peters, R., Smith, I., Grissom, G., Pettinati, H., & Argeriou, M. (1992). The Fifth Edition of the Addiction Severity Index. *Journal of Substance Abuse Treatment*, 9(3), 199–213. [https://doi.org/10.1016/0740-5472\(92\)90062-s](https://doi.org/10.1016/0740-5472(92)90062-s)

- McNeely, J., Wu, L. T., Subramaniam, G., Sharma, G., Cathers, L. A., Svikis, D., Sleiter, L., Russell, L., Nordeck, C., Sharma, A., O'Grady, K. E., Bouk, L. B., Cushing, C., King, J., Wahle, A., & Schwartz, R. P. (2016). Performance of the Tobacco, Alcohol, Prescription Medication, and Other Substance Use (TAPS) Tool for Substance Use Screening in Primary Care Patients. *Annals of Internal Medicine*, 165(10), 690–699. <https://doi.org/10.7326/M16-0317>
- Medicaid and CHIP Payment and Access Commission. (2017). Chapter 2: Medicaid and the opioid epidemic. *Report to Congress on Medicaid and the Opioid Epidemic*. Retrieved March 21, 2022, from <https://www.macpac.gov/wp-content/uploads/2017/06/Medicaid-and-the-Opioid-Epidemic.pdf>
- Munetz, M. R., & Griffin, P. A. (2006). Use of the Sequential Intercept Model as an approach to decriminalization of people with serious mental illness. *Psychiatric Services (Washington, D.C.)*, 57(4), 544–549. <https://doi.org/10.1176/ps.2006.57.4.544>
- National Alliance on Mental Illness. (n.d.). Crisis intervention team (CIT) programs. *Crisis Intervention Team (CIT) Programs*. [https://www.nami.org/Advocacy/Crisis-Intervention/Crisis-Intervention-Team-\(CIT\)-Programs](https://www.nami.org/Advocacy/Crisis-Intervention/Crisis-Intervention-Team-(CIT)-Programs)
- National Institute of Corrections. (2020). Drugs & substance abuse in the criminal justice system. Topics in Corrections. <https://nicic.gov/resources/resources-topics-and-roles/topics/drugs-substance-abuse-criminal-justice-system>
- National Institute on Drug Abuse. (2015). How are therapeutic communities integrated into the criminal justice system? *Therapeutic Communities Research Report*. Retrieved May 5, 2022, from <https://nida.nih.gov/publications/research-reports/therapeutic-communities/how-are-therapeutic-communities-integrated-criminal-justice-system>
- National Reentry Resource Center. (2017). *Collaborative Comprehensive Case Plans: Addressing Criminogenic Risk and Behavioral Health Needs*. National Reentry Resource Center. <https://nationalreentryresourcecenter.org/resources/collaborative-comprehensive-case-plans>
- Office for Civil Rights. (2013). Summary of the HIPAA privacy rule. *HHS.gov*. Retrieved March 15, 2022, from <https://www.hhs.gov/hipaa/for-professionals/privacy/laws-regulations/index.htm>
- Osher, F., D'Amora, D. A., Plotkin, M., Jarrett, N., & Eggleston, A. (2012). *Adults with Behavioral Health Needs Under Correctional Supervision: A Shared Framework for Reducing Recidivism and Promoting Recovery*. Retrieved March 21, 2022, from https://csgjusticecenter.org/wp-content/uploads/2020/02/9-24-12_Behavioral-Health-Framework-final.pdf
- Painter-Davis, N., & Ulmer, J.T. (2020). Discretion and disparity under sentencing guidelines revisited: The interrelationship between structured sentencing alternatives and guideline decision-making. *Journal of Research in Crime and Delinquency*, 57(3), 263-293. <https://doi.org/10.1177/0022427819874862>
- Paniagua, F. A. (2014). *Assessing and Treating Culturally Diverse Clients a Practical Guide* (4th ed.). SAGE Publications.
- Partnership to End Addiction. (2022). Is addiction a disease? *Partnership to End Addiction*. Retrieved May 6, 2022, from <https://drugfree.org/article/is-addiction-a-disease/>
- Peters, R. [speaker], Charlier, J. [speaker], Barbour, P. [speaker], & Upton, A. [speaker]. (2018). Opioid addiction screening and assessment for people in the criminal justice system [webinar]. *National Reentry Resource Center*. Retrieved from <https://youtu.be/0q9X2o6rbY0>

- Petry, N. M. (2000). A comprehensive guide to the application of contingency management procedures in clinical settings. *Drug and Alcohol Dependence*, 58(1-2), 9-25. [https://doi.org/10.1016/s0376-8716\(99\)00071-x](https://doi.org/10.1016/s0376-8716(99)00071-x)
- Pendergast, M., & Hall, E. (2011). *A treatment manual for implementing contingency management: Using incentives to improve parolee enrollment and attendance in community treatment*. Los Angeles: UCLA Integrated Substance Abuse Programs. Retrieved from http://www.uclaisap.org/assets/documents/Manual%20for%20Implementing%20Contingency%20Management_11-8-2011%20clean.pdf
- Rackets, M. (2021). What's collaborative care? And how does it help with addiction treatment? *Encore Outpatient Services*. Retrieved April 26, 2022, from <https://encorerecovery.com/what-is-collaborative-care-encore/>
- Rudd, R. A., Aleshire, N., Zibbell, J. E., & Gladden, R. M. (2016). Increases in drug and opioid overdose deaths - United States, 2000–2014. *Morbidity and Mortality Weekly Report (MMWR)*. Retrieved March 18, 2022, from <https://www.cdc.gov/mmwr/preview/mmwrhtml/mm6450a3.htm>
- Sampson, R. J., & Bartusch, D. J. (1998). Legal cynicism and (subcultural?) tolerance of deviance: The neighborhood context of racial differences. *Law & Society Review*, 32(4), 777–804. Retrieved March 16, 2022, from https://scholar.harvard.edu/files/sampson/files/1998_lsr_bartusch.pdf
- Scientific American. (2012, March 1). The neglect of mental illness exacts a huge toll, human and economic. *Mind & Brain*. Retrieved March 18, 2022, from <https://www.scientificamerican.com/article/a-neglect-of-mental-illness/>
- Shore, J. (n.d.). Ryan Haight online pharmacy consumer protection act of 2008. *Ryan Haight Act*. Retrieved March 17, 2022, from <https://www.psychiatry.org/psychiatrists/practice/telepsychiatry/toolkit/ryan-haight-act>
- Skeem, J. L., & Lowenkamp, C. T. (2016). Risk, race, and recidivism: Predictive bias and disparate impact. *Criminology: An Interdisciplinary Journal*, 54(4), 680–712. <https://doi.org/10.1111/1745-9125.12123>
- Substance Abuse and Mental Health Services Administration. (2005a). *Medication-Assisted Treatment for Opioid Addiction in Opioid Treatment Programs: A Treatment Improvement Protocol (TIP) 43*. Retrieved March 21, 2022, from <https://www.ncbi.nlm.nih.gov/books/NBK64164/>
- Substance Abuse and Mental Health Services Administration. (2005b). *Substance Abuse Treatment for Adults in the Criminal Justice System: A Treatment Improvement Protocol (TIP) 44*. Retrieved March 21, 2022, from <https://store.samhsa.gov/sites/default/files/d7/priv/sma13-4056.pdf>
- Substance Abuse and Mental Health Services Administration (SAMHSA), Department of Health and Human Services (HHS) (2012). Opioid drugs in maintenance and detoxification treatment of opiate addiction; proposed modification of dispensing restrictions for buprenorphine and buprenorphine combination as used in approved opioid treatment medications. Final rule. *Federal Register*, 77(235), 72752–72761. <https://www.govinfo.gov/content/pkg/FR-2012-12-06/pdf/2012-29417.pdf>
- Substance Abuse and Mental Health Services Administration. (2015a). *Comprehensive Case Management for Substance Abuse Treatment: A Treatment Improvement Protocol (TIP) 27*. Retrieved March 21, 2022, from <https://store.samhsa.gov/sites/default/files/d7/priv/sma15-4215.pdf>
- Substance Abuse and Mental Health Services Administration. (2015b). *Substance Abuse Treatment: Addressing the Specific Needs of Women: A Treatment Improvement Protocol (TIP) 51*. Retrieved March 21, 2022, from <https://store.samhsa.gov/sites/default/files/d7/priv/sma15-4426.pdf>

- Substance Abuse and Mental Health Services Administration. (2019a). *Leveraging Telehealth for Justice-Involved Individuals: Expanding Access to Mental and Substance Use Disorder Treatment* [webinar]. <https://integrationacademy.ahrq.gov/new-and-events/events/samhsa-leveraging-telehealth-justice-involved-individuals-expanding-access>
- Substance Abuse and Mental Health Services Administration. (2019b). Medication-assisted treatment (MAT) in the criminal justice system: Brief guidance to the states. SAMHSA. Retrieved March 21, 2022, from https://store.samhsa.gov/sites/default/files/d7/priv/pep19-matbriefcjs_0.pdf
- Substance Abuse and Mental Health Services Administration (2019c). *Treatment Improvement Protocol (TIP) 35: Enhancing Motivation for Change in Substance Use Disorder Treatment*. Retrieved March 21, 2022, from https://store.samhsa.gov/sites/default/files/d7/priv/tip35_final_508_complaint_-_02252020_0.pdf
- Substance Abuse and Mental Health Services Administration. (2019d). *Use of Medication-Assisted Treatment for Opioid Use Disorder in Criminal Justice Settings*. Rockville, MD: National Mental Health and Substance Use Policy Laboratory. <https://store.samhsa.gov/sites/default/files/d7/priv/pep19-matusecjs.pdf>
- Substance Abuse and Mental Health Services Administration. (2021a). *Medications for Opioid Use Disorder: For Healthcare and Addiction Professionals, Policymakers, Patients, and Families: Treatment Improvement Protocol (TIP) 63*. Retrieved March 21, 2022 from <https://store.samhsa.gov/product/TIP-63-Medications-for-Opioid-Use-Disorder-Full-Document/PEP21-02-01-002>
- Substance Abuse and Mental Health Services Administration. (2021b). The sequential intercept model (SIM). SAMHSA. Retrieved May 6, 2022, from <https://www.samhsa.gov/criminal-juvenile-justice/sim-overview>
- Substance Abuse and Mental Health Services Administration. (2022a). Behavioral health treatments and services. SAMHSA. Retrieved May 6, 2022, from <https://www.samhsa.gov/find-help/treatment>
- Substance Abuse and Mental Health Services Administration. (2022b). MAT medications, counseling, and related conditions. SAMHSA. Retrieved May 6, 2022, from <https://www.samhsa.gov/medication-assisted-treatment/medications-counseling-related-conditions>
- Substance Abuse and Mental Health Services Administration. (2022c). Person- and family-centered care and peer support. SAMHSA. Retrieved May 6, 2022, from <https://www.samhsa.gov/section-223/care-coordination/person-family-centered>
- Sunshine, J. & Tyler, T. (2003). The role of procedural justice in shaping public support for policing. *Law & Society Review*, 37. 513-548. <https://doi.org/10.1111/1540-5893.3703002>
- Tapia, M., McCoy, H., & Tucker, L. (2016). Suicidal ideation in juvenile arrestees: Exploring legal and temporal factors. *Youth Violence and Juvenile Justice*, 14(4), 468-483. <https://doi.org/10.1177/1541204015579522>
- Texas Administrative Code, Ch. 25 § 448.1401 (rev. 2022). [https://texreg.sos.state.tx.us/public/readtac\\$ext.TacPagesl=R&app=9&p_dir=&p_rloc=&p_tloc=&p_ploc=&pg=1&p_tac=&ti=25&pt=1&ch=448&rl=1401](https://texreg.sos.state.tx.us/public/readtac$ext.TacPagesl=R&app=9&p_dir=&p_rloc=&p_tloc=&p_ploc=&pg=1&p_tac=&ti=25&pt=1&ch=448&rl=1401)
- Tompkins, D. (Ed.). (2004). What does it take to make collaborations work? Lessons learned through the Criminal Justice System Project. *NIJ Journal*, (251), 8–13. <https://doi.org/10.1037/e533002006-003>
- Treatment Research Institute. (2015). *RANT: An Evidence Based Supervision and Clinical Services Recommendation Solution*. Treatment Research Institute. <http://www.innovatingjustice.org/sites/default/files/RANTSummaryVlavianos.pdf>
- Tyler, T. R. (2006). *Why People Obey the Law*. New Haven: Princeton University Press.

- Tyler, T., & Fagan, J. (2006). Legitimacy and cooperation: Why do people help the police fight crime in their communities? *Ohio State Journal of Criminal Law*, 6, 231-276. <https://doi.org/10.2139/ssrn.887737>
- US Department of Health and Human Services, & Office of the Surgeon General. (2016). *Facing Addiction in America: The Surgeon General's Report on Alcohol, Drugs, and Health*. Washington, DC: HHS. Retrieved March 18, 2022, from <https://addiction.surgeongeneral.gov/sites/default/files/surgeon-generals-report.pdf>
- United States Department of Justice. (n.d.). Procedural justice. *PROCEDURAL JUSTICE | COPS OFFICE*. Retrieved March 17, 2022, from <https://cops.usdoj.gov/procdceduraljustice#:~:text=Procedural%20justice%20refers%20to%20the,change%20and%20bolsters%20better%20relationships>
- Volpe, C. E., Cannon-Bowers, J. A., Salas, E., & Spector, P. E. (1996). The impact of cross-training on team functioning: An empirical investigation. *Human Factors: The Journal of the Human Factors and Ergonomics Society*, 38(1), 87-100. <https://doi.org/10.1518/001872096778940741>
- Walters, S. T., Clark, M. D., Gingerich, R., & Meltzer, M. L. (2007). *A Guide for Probation and Parole: Motivating Offenders to Change*. U.S. Department of Justice. <https://s3.amazonaws.com/static.nicic.gov/Library/022253.pdf>
- Wakeman, S. E. (September 2017). Why it's inappropriate not to treat incarcerated patients with opioid agonist therapy. *AMA Journal of Ethics*, 19(9):922-930. doi: 10.1001/journalofethics.2017.19.9.st.as1-1709
- Watson, A. C., Compton, M. T., & Draine, J. N. (2017). The crisis intervention team (CIT) model: An evidence-based policing practice? *Behavioral Sciences & The Law*, 35(5-6), 431-441. <https://doi.org/10.1002/bsl.2304>
- Webster, L. R., & Webster, R. M. (2005). Predicting aberrant behaviors in opioid-treated patients: Preliminary validation of the Opioid Risk Tool. *Pain Medicine*, 6(6), 432-442. <https://doi.org/10.1111/j.1526-4637.2005.00072.x>
- White, W., & Miller, W. (2007). The use of confrontation in addiction treatment: History, science and time for change. *Counselor*, 8(4), 12-30. <https://www.researchgate.net/publication/265148872>
- Wickersham, J. A., Azar, M. M., Cannon, C. M., Altice, F. L., & Springer, S. A. (2015). Validation of a brief measure of opioid dependence: The rapid opioid dependence screen (RODS). *Journal of Correctional Health Care: The Official Journal of the National Commission on Correctional Health Care*, 21(1), 12-26. <https://doi.org/10.1177/1078345814557513>
- Wiese, A. L., Blue, T. R., Knight, D. K., & Knight, K. (2019). The validity of the TCU Drug Screen 5 for identifying substance use disorders among justice-involved youth. *Federal Probation Journal*, 83(2), 65-70. Retrieved March 16, 2022, from <https://www.uscourts.gov/federal-probation-journal/2019/09/validity-tcu-drug-screen-5-identifying-substance-use-disorders#:~:text=Results%20revealed%20that%20the%20TCU,this%20screeener%20within%20juvenile%20systems.>
- Wiese, A. L. (2020). Analyses of the TCU Drug Screen 5: Using an item response theory model with a sample of juvenile justice youth. <https://repository.tcu.edu/bitstream/handle/116099117/39887/27961338.pdf?sequence=1>
- Williams, A. R., Nunes, E., & Olfson, M., (2017, August 8). To battle the opioid overdose epidemic, deploy the 'cascade of care' model. *Health Affairs Blog*. Retrieved May 10, 2022, from <https://academiccommons.columbia.edu/doi/10.7916/D8RX9QF3>

- Williams, A. R., Nunes, E. V., Bisaga, A., Pincus, H. A., Johnson, K. A., Campbell, A. N., Remien, R. H., Crystal, S., Friedmann, P. D., Levin, F. R., & Olfson, M. (2018). Developing an opioid use disorder treatment cascade: A review of quality measures. *Journal of Substance Abuse Treatment*, 91, 57-68. <https://doi.org/10.1016/j.jsat.2018.06.001>
- Williams, A. R., Nunes, E. V., Bisaga, A., Levin, F. R., & Olfson, M. (2019). Development of a cascade of care for responding to the opioid epidemic. *American Journal of Drug and Alcohol Abuse*, 45(1), 1-10. <https://doi.org/10.1080/00952990.2018.1546862>
- Williams, A. R., Johnson, K. A., Thomas, C. P., Reif, S., Socias, M. E., Henry, B. F., Neighbors, C., Gordon, A. J., Horgan, C., Nosyk, B., Drexler, K., Krawczyk, N., Gonsalves, G. S., Hadland, S. E., Sten, B. D., Fishman, M., Kelley, A. T., Pincus, H. A., & Olfson, M. (2022). Opioid use disorder cascade of care framework design: A roadmap. *Substance Abuse*, 43(1), 1207-1214. <https://doi.org/10.1080/08897077.2022.2074604>
- World Health Organization. (2010). *The Alcohol, Smoking and Substance Involvement Screening Test (ASSIST): Manual for use in primary care*. Geneva: World Health Organization. Retrieved from <https://www.who.int/publications/i/item/978924159938-2>
- Yale Law School. (n.d.). Procedural justice. *The Justice Collaboratory*. Retrieved March 17, 2022, from <https://law.yale.edu/justice-collaboratory/procedural-justice>
- Young, J. L. (2015). Untreated mental illness. *Psychology Today*. Retrieved May 10, 2022, from <https://www.psychologytoday.com/us/blog/when-your-adult-child-breaks-your-heart/201512/untreated-mental-illness>
- Young, J. D., & Badowski, M. E. (2017). Telehealth: Increasing Access to High Quality Care by Expanding the Role of Technology in Correctional Medicine. *Journal of Clinical Medicine*, 6(2), 20. <https://doi.org/10.3390/jcm6020020>

O-TLM RESOURCE GUIDE

RECOMMENDED CITATION

Becan, J. E., Wood, C., Wiese, A. L., Carey, P., Howell, D., Lux, J., Preston, B., Knight, D. K., Olson, D., Painter-Davis, N., Knight, K. (2023). *Opioid-Treatment Linkage Model Resource Guide*. Institute of Behavioral Research. Texas Christian University, Fort Worth, Texas.

CONTACT INFORMATION

TCU Institute of Behavioral Research, Box 298740, Fort Worth, TX 76129
ibr@tcu.edu
817-257-7226

DISCLAIMER

The National Institute on Drug Abuse, National Institutes of Health (NIDA/NIH), through a grant to Texas Christian University (UG1 DA050074; Multiple Principal Investigators: Kevin Knight, Danica Knight, David Olson, and Noah Painter-Davis), provided funding for this study. Interpretations and conclusions in this resource guide are entirely the authors' and do not necessarily reflect the position of NIDA/NIH or the Department of Health and Human Services.

