



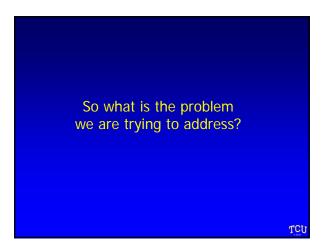
The Wisdom of the Dakota Indians:
When you discover you are riding a
dead horse, the best strategy
is to dismount.

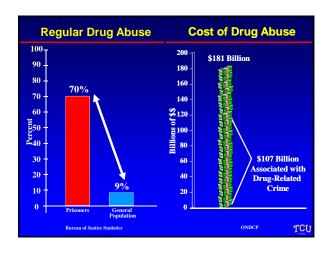
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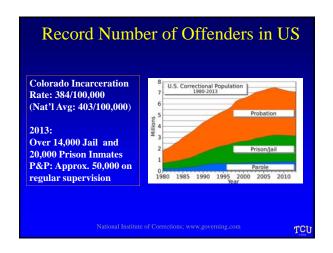
Within the Criminal Justice System, however, a whole range of far more advanced strategies are often employed, such as:

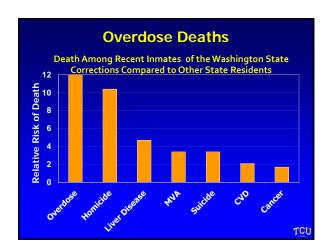
1. Buying a stronger whip.
2. Changing riders.
3. Appointing a committee to study the horse.
4. Visiting other sites to see how others ride dead horses.
5. Lowering the standards so that dead horses can be included.
6. Hiring outside contractors to ride the dead horse.
7. Providing additional funding and/or training to increase the dead horse's performance.
8. Declaring that as the dead horse does not have to be fed, it is less costly, carries lower overhead, and therefore contributes substantially more to the bottom line of the economy than do some other horses.
9. Re-writing the expected performance requirements for all horses.
10. Promoting the dead horse to a supervisory position.

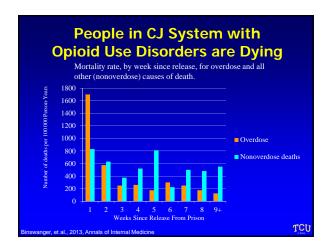






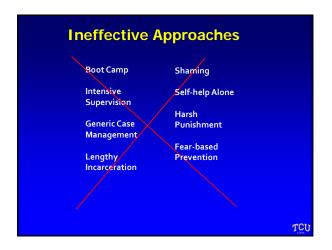


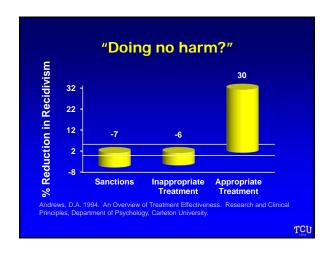






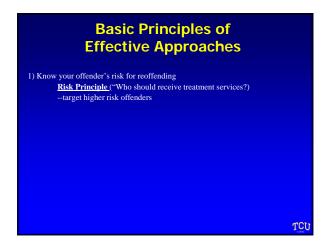






So what are effective approaches?





Risk Level? • Risk for reoffending (criminal recidivism) • Use of risk assessment - "Static" factors (e.g., criminal history) - "Dynamic"or changeable factors that are targets of interventions in the criminal justice system (e.g., criminal thinking)



Screening and Assessment of Criminal Risk Level

- Goal is to **match level of services** to risk level
- Improved outcomes if focus on moderate to high risk offenders
 - Providing intensive treatment and supervision for low risk offenders can **increase recidivism**
 - Mixing risk levels is contraindicated
- Higher risk offenders require greater structure, and more intensive treatment and supervision

Recent Monograph Reviewing Risk Assessment Instruments Desmarais, S. L., & Singh, J. P. (2013, March).

Risk assessment instruments validated and implemented in correctional settings in the United States. New York: Council of State Governments - Justice Center. Available at:

http://csgjusticecenter.org/wp-content/uploads/2014/07/Risk-Assessment-Instruments-Validated-and-Implemented-in-Correctional-Settings-in-the-United-States.pdf

Basic Principles of Effective Approaches

2) Know what needs to change

<u>Need Principle</u> ("What changes should the services target?") --target criminogenic risk/need factors

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Need Principle

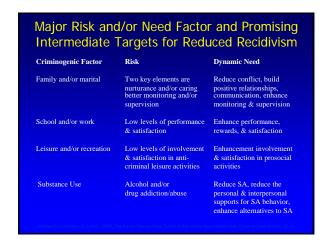
Focus on "Criminogenic Factors"
--those factors that can change AND are related to re-offending

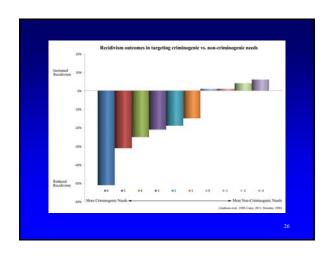
Major Risk and/or Need Factor and Promising Intermediate Targets for Reduced Recidivism Criminogenic Factor Risk Dynamic Need Antisocial behavior Early & continued Build noncriminal involvement in a number antisocial acts alternative behaviors in risky situations Adventurous, pleasure seeking, weak self-control, restlessly aggressive coping skills Build problem-solving, self-Antisocial personality Attitudes, values, beliefs & Reduce antisocial cognition, & rationalizations recognize risky thinking & supportive of crime. feelings, build up alternative cognitive emotional states less risky thinking & feelings Antisocial cognition supportive of crime, cognitive emotional states Adopt a reform and/o anticriminal identity Close association with criminals & relative iso Antisocial associates Reduce association w/

from prosocial people

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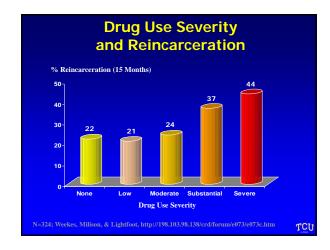
association w/ prosocial people

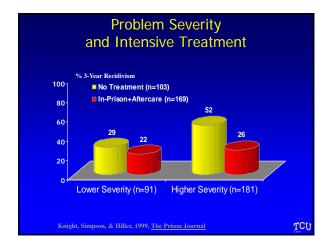


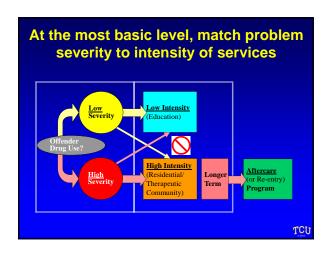


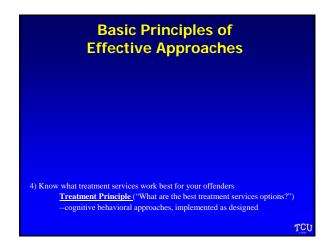
Focus on High Needs for Substance Abuse Treatment The higher the severity of substance use problems,

- The **figher the severity** of substance use problems, the higher the level of treatment services needed
- Offenders with low severity substance use problems may not require treatment
- Mixing persons with high and low levels of substance use treatment needs is contraindicated

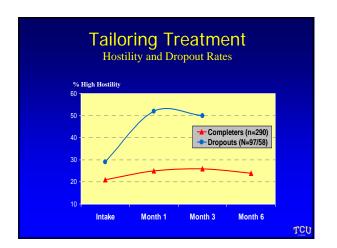








Responsivity One size does NOT fit all! Yet most treatment services are designed this way. --fixed length of treatment --identical services provided to everyone Need to adapt/tailor/target services to individual characteristics and needs. --use motivational enhancement strategies (e.g., Motivational Interviewing) for those who are motivated to change. --use alternative counseling strategies; not everyone responds to didactic lectures, some/most respond better to an applied approach (e.g., use of a visual "mapping" technique) --provide targeted interventions (e.g., provide anger management to those with anger issues; provide trauma intervention services to those who have experienced significant trauma)



Putting It All Together

- Focus resources on Moderate to High Risk offenders (e.g., those most likely to reoffend)
- Intervention services should target Dynamic Risk Factors associated with criminal recidivism (e.g., antisocial attitudes, criminal peers)
- Focus on those who have **High Need** for substance use treatment
- Link to services that are Responsive to offender differences by adapting or tailoring the intervention approach to enhance engagement in services.

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Proximal and Distal Goals for Drug Offenders

- Proximal goals: Short-term, offenders are cable of achieving now, necessary for long-term improvement
- **Distal goals**: Long-term, desirable, but take time to accomplish

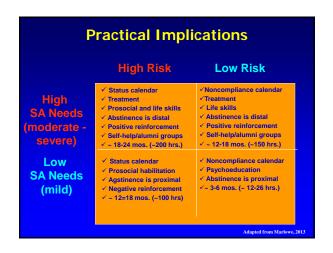
Adapted from Marlowe, 2013

Using Proximal and Distal Goals to Provide Sanctions

- Sanctions have short-term effects
- Change behavior through a combination of incentives and sanctions
- Use **higher severity** sanctions for non-compliance with proximal goals
- Use **lower severity** sanctions for distal goals
- Drug offenders: Larger sanctions reserved for non-compliance with basic supervision requirements (e.g., treatment attendance, status hearings, not providing drug tests)

dapted from Marlowe, 201





Matching the Level of Offenders' Risk and Need

- High Risk/High Substance Abuse Needs
 - Intensive outpatient treatment (4-5x week), residential treatment
 - **Longer duration** of treatment & supervision
 - 'Criminal thinking' groups
 - More frequent supervision (status hearings, home visits, etc.)
 - More frequent drug testing
 - Proximal goals: Engage in SA treatment and other services to address criminal risk factors

Adapted from Marlowe, 2013

Puration of Abstinence 1-12 Months 1-3 Years • More clean and sober friends • Less illegal activity and incarceration • Less homelessness, violence and victimization • Less use by others at home, work, and by social peers • Virtual elimination of illegal activity and illegal income • Better housing and living situations • Increasing employment and income • More social and Spiritual support • Better mental health • Housing and living situations continue to improve • Dramatic rise in employment and income • Dramatic drop in people living below the poverty line

4) Know Which Treatment Services to Provide Treatment Principle ("How best to provide treatment?") --cognitive behavioral approaches, implemented as designed







